Appendix A



Buckinghamshire County Council Pension Fund Pension Administration Strategy 1 April 2014



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Introduction

With 3.5 million members, the Local Government Pension Scheme (LGPS) is one of the largest public sector pension schemes in the UK. Buckinghamshire County Council Pension Fund has approximately 180 employers with over 57,000 scheme members in total.

http://www.buckscc.gov.uk/about-your-council/local-government-pensionfund/employers/contribution-rates/

The LGPS is a nationwide scheme and is a valuable part of the pay and reward package for employees working in local government or working for other employers participating in the Scheme. Success in promoting the Scheme amongst members and ensuring a high quality service delivery depends upon the relationship between the administering authority and Scheme employers, and Scheme employers and their employees.

Good quality administration and communication assists in the overall promotion of the Scheme and reminds employees of the value of the LGPS, which in turn aids recruitment, retention and motivation of employees. Providing employees with confidence in the administration of their benefits, in a Scheme with ever increasing complexity, is a challenge facing both administering authorities and Scheme employers.

The Local Government Pension Scheme Regulations 2013 enable an administering authority to prepare a written statement to assist the administering authority and Scheme employers in working together to provide a high quality service to all parties. This document sets out the pension administration strategy of Buckinghamshire County Council as the administering authority of the Buckinghamshire County Council Pension Fund, after consultation with the Fund's Pension Fund Consultative Group and Pension Fund Committee.

The aim of the strategy is to detail the procedures for liaison and communication, and to establish levels of performance for both the administering authority and Scheme employer. It endeavours to promote good working relationships, provide transparency and improve efficiency and quality. It specifies how performance levels will be monitored and action that can be taken if targets are not met.

The strategy is effective from 1 April 2014. Any enquiries in relation to this strategy should be sent to:

Principal Pensions Officer (Governance & Employer Liaison) Buckinghamshire County Council Pensions & Investments Team County Hall Aylesbury HP20 1UD

Regulatory Framework

Regulation 59 of The Local Government Pension Scheme Regulations 2013 enables an administering authority to prepare a written statement of the authority's policies in relation to the following:

- Procedures for liaison and communication with Scheme employers.
- The establishment of levels of performance which the administering authority and its Scheme employers are expected to achieve in carrying out their scheme functions by:
 - the setting of performance targets
 - the making of agreements about levels of performance and associated matters, or
 - such other means as the administering authority considers appropriate
- Procedures which aim to ensure that the administering authority and its Scheme employers comply with statutory requirements in respect of those functions and with any agreement about levels of performance.
- Procedures for improving the communication by the administering authority and its Scheme employers to each other of information relating to those functions.
- The circumstances in which the administering authority may consider giving notice to any of its Scheme employers under Regulation 70 (additional costs arising from Scheme employer's level of performance) on account of that employer's unsatisfactory performance in carrying out its Scheme functions when measured against levels of performance.
- The publication by the administering authority of annual reports dealing with:
 - the extent to which that authority and its Scheme employers have achieved the levels of performance established, and
 - such other matters arising from its pension administration strategy as it considers appropriate; and

Such other matters as appear to the administering authority after consulting its Scheme employers and such other persons as it considers appropriate, to be suitable for inclusion in that strategy. Regulation 59(3) states that an administering authority must keep the strategy under review and make appropriate revisions following any material change in its policies in relation to any matters contained within the strategy.

When preparing, reviewing or making revisions to the strategy an administering authority must consult its Scheme employers and any other persons it considers appropriate.

Under Regulation 59(6) the strategy must be published and a copy issued to all relevant Scheme employers and the Secretary of State. In addition, an administering authority must notify these parties should the strategy be revised.

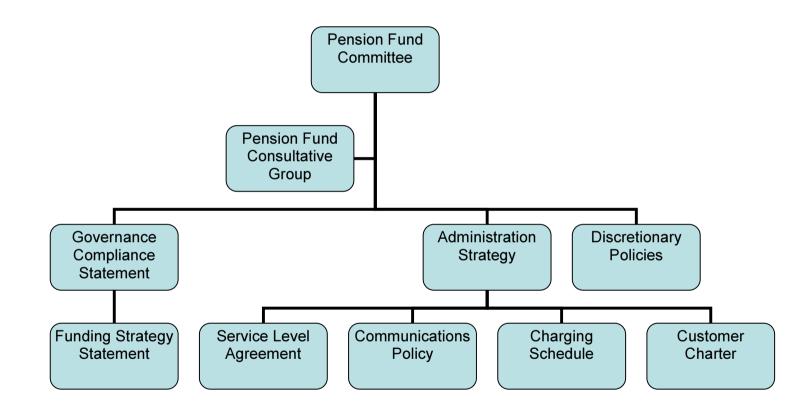
In preparing, reviewing or making revisions to the policy, an administering authority must consult its Scheme employers. This will be carried out via direct mailing, employer newsletters or the Pension Fund Consultative Group (PFCG).

Full regard must be given to the strategy by both an administering authority and Scheme employers when performing their functions under the LGPS Regulations.

Regulation 70 of The Local Government Pension Scheme Regulations 2013 applies where, in the opinion of an administering authority, it has incurred additional costs which should be recovered from a Scheme employer, because of that Scheme employer's level of performance in carrying out its functions under the LGPS Regulations. Should the situation arise, an administering authority may give written notice to the Scheme employer stating the reasons why, in the administering authority's opinion, their performance is poor, the amount of additional costs to be recovered and the basis on which the specified amount has been calculated and the provisions of the strategy which are relevant to the decision to give notice

Taking into account the regulatory framework, this strategy details the requirements in accordance with Regulations 59 and 70 of The Local Government Pension Scheme Regulations 2013 and lays the foundation of the day to day relationship between Buckinghamshire County Council as the administering authority and the Scheme employers of the Buckinghamshire County Council Pension Fund.

The following diagram demonstrates the relationship between the statutory requirements of the Buckinghamshire County Council Pension Fund and its associated policies:



Responsibilities and Procedures

1. Procedures for liaison and communication with Scheme employers

Delivery of a high quality administration service does not rest solely with the administering authority but is highly dependent on effective partnership working with Scheme employers and other statutory and advisory bodies.

This strategy takes account of Scheme employers' current pension knowledge, perception of current administration standards and specific training needs to ensure the required standard can be met.

Procedures for liaison and communication between the Buckinghamshire County Council Pension Fund and Scheme employers are contained within the Buckinghamshire County Council Pension Fund's Communication Policy. http://www.buckscc.gov.uk/bcc/pensions/comms_policy.page?

1.1. Procedures for improving communication between the administering authority and Scheme employers

Effective communication between all parties concerned reduces errors, improves efficiency and nurtures better working relationships. Where performance monitoring shows there is cause for concern, the Principal Pensions Officer (Governance & Employer Liaison) and the relevant Employer Liaison Officer will work closely with the Scheme employer to improve any weaknesses.

1.1.1. Training

Buckinghamshire County Council as the administering authority will provide training and support to any Scheme employer where major issues are identified. At any time a Scheme employer may request an ad-hoc training session for which a charge may apply.

1.1.2. Website

The Buckinghamshire County Council Pension Fund website is reviewed and updated on a regular basis. The website has relevant information for Scheme employers regarding scheme changes and all relevant policies agreed by the administering authority are published on the site. All employer newsletters are also available. The website address is: www.buckscc.gov.uk/pensions

1.2. Establishing levels of performance

1.2.1 Performance Standards

In relation to the entitlement of scheme members, the LGPS stipulates that certain decisions are to be made by either the administering authority or Scheme employer. In order to fulfil these requirements and also comply with disclosure legislation, Buckinghamshire County Council as the administering authority has agreed levels of performance between itself and Scheme employers prescribed under a Service Level Agreement (SLA).

1.2.2. TUPE Transfers

Any existing Scheme employer planning a contract likely to involve a TUPE transfer of staff should contact the Principal Pensions Officer (Governance & Employer Liaison) at the earliest opportunity. The employer will be provided with a guide, detailing all of the options available to them, the process to be followed if Admitted Body status is required and the relevant charges that will apply including Actuary fees and Bond requirements.

1.2.3. Overriding legislation

In discharging their roles and responsibilities under the LGPS Regulations, the administering authority and Scheme employers are required to comply with overriding legislation such as:

- Pensions Act 1995 and associated disclosure legislation;
- Disability Discrimination Act 1995;
- Age Discrimination Act 1998;
- Data Protection Act 1998;
- Freedom of Information Act 2000;
- Finance Act 2004;
- Public Service Pensions Act 2013; and
- Health and Safety legislation.

The above are minimum requirements and in addition to these there are also local standards and best practice outlined below.

1.2.4. Internal Standards

These are standards detailed in the SLA and include:

- Compliance with all requirements in the SLA;
- Provision of information or notifications in the required format using forms/spreadsheets where relevant as provided in the SLA;
- All information or notifications to be legible and accurate;
- Communications to be in plain language
- Information provided to be checked for accuracy by another member of staff;
- A nominated pensions contact within each Scheme employer; and
- Information provided or decisions made within the timescales contained within the SLA.

1.2.5. Timeliness

Overriding legislation dictates minimum standards required in relation to certain actions, decisions and information to be provided by an administering authority and Scheme employers. In addition to these minimum standards the Buckinghamshire County Council Pension Fund has local performance measures to be met and which are used for monitoring purposes. These measures are contained within the SLA.

1.2.6. Data quality

In order to meet the targets set out in the SLA it is imperative that the data provided by Scheme employers is accurate. Data should be provided using the forms and spreadsheets provided with the SLA. This will ensure member records are correct and will enable the administering authority to submit accurate data as part of the triennial valuation. The administering authority will apply data quality control and review processes.

1.2.7. Employer Liaison Officers

Each Scheme employer will be allocated a specific Employer Liaison Officer as their main point of contact regarding any aspect of administering the LGPS.

2. Procedures for ensuring compliance with statutory requirements and levels of performance

Ensuring compliance is the responsibility of the administering authority and Scheme employers. The administering authority will work with its Scheme employers to adhere to all the appropriate legislation and provide support to ensure quality and timeliness of provision of data is continually improved. Various methods will be used to ensure compliance and service improvement such as:

2.1. Audit

The Buckinghamshire County Council Pension Fund will be subject to an annual audit of its processes and internal controls, with the County Council's Regulatory and Audit Committee applying scrutiny to the Fund. Both the administering authority and Scheme employers will be expected to comply with requests for information from internal and external auditors in a timely manner. Any subsequent recommendations will be implemented into the appropriate document.

2.2 Performance monitoring

The administering authority will report on each Scheme employer periodically against specific tasks outlined in the Service Level Agreement. The administering authority will also monitor its own performance in accordance with the SLA and report outcomes to the Pension Fund Consultative Group. The Chartered Institute of Public Finance and Accountancy (CIPFA) Benchmarking will also be used to monitor performance.

2.3. Employer liaison meetings

Meetings with a member of the Employer Liaison Team and Scheme employers will take place at the request of either the administering authority or the Scheme employer to review performance against targets and the quality of data exchange. Frequent meetings will be arranged for larger employers or where deemed necessary by either party.

2.4. Pension Fund Consultative Group

Regular reports on performance and other associated matters will be discussed at the Pension Fund Consultative Group (PFCG) at its twice yearly meetings.

2.5. Pension Fund Committee

The PFCG and the Pensions & Investments Team are ultimately accountable to the Pension Fund Committee (PFC). Any Scheme employer may be asked to attend a committee meeting for a particular purpose. The PFC's Terms of Reference can be found at:

http://democracy.buckscc.gov.uk/mgConvert2PDF.aspx?ID=11106

2.6. Valuation

The Buckinghamshire County Council Pension Fund is subject to a triennial full valuation of its assets in accordance with the LGPS Regulatory Framework. Interim mini-valuations may also be undertaken at the discretion of the Pension Fund Committee. Both the administering authority and Scheme employers will be expected to comply with requests for information from the Actuary in a timely manner.

2.7. Year End and Annual Benefit Statements.

Annual year end processes will be circulated to all Scheme employers in a timely manner and be accompanied by a year-end timetable which should be complied with. Outline details are within the SLA. Annual Benefit Statements will be sent to all Scheme employers by 5 October 2014 and by 31 August in each subsequent year for circulating to Scheme members. Further details on Annual Benefit Statements are outlined in the Communications Policy.

2.8. Treasury Management

A service level agreement exists between Buckinghamshire County Council's Treasury Management Service and the Pensions & Investments Team which is approved by the Pension Fund Committee.

Circumstances where the administering authority may levy costs associated with a Scheme employer's poor performance

Routine and cyclical activity is not directly charged to a Scheme employer.

Any additional costs incurred by the administering authority as a direct result of poor performance will be recovered from the Scheme employer. The circumstances where additional costs will be recovered include:

- Constant failure to provide relevant information to the administering authority, Scheme member or other relevant party in accordance with the Service Level Agreement;
- Failure to pass relevant information to the Scheme member or potential members due to poor quality or within the prescribed timescale;
- Failure to deduct and pay over correct employee and employer contributions to the Buckinghamshire Pension Fund within the prescribed timescales; and
- Payment of fines being levied on the administering authority due to a Scheme employer's under-performance by the Pensions Regulator, Pensions Ombudsman or any other regulatory body.

The administering authority may also charge for other services. Details of all the charges that apply are detailed at Appendix A.

Procedures to address poor performance

The Principal Pensions Officer (Governance & Employer Liaison) and relevant Employer Liaison Officer will work with a Scheme employer at the earliest opportunity should they be failing to meet the requirements of the performance levels required under the SLA and ultimately this strategy. They will identify any underlying issues and assist with any necessary training and development required to address the performance.

Steps to recover additional administration costs will only be taken where persistent failure occurs after intervention and support has been offered and undertaken by the Principal Pensions Officer (Governance & Employer Liaison) and relevant Employer Liaison Officer. These steps will only be implemented once all opportunities to address performance issues are exhausted. The steps to be taken in these circumstances are:

- The Scheme employer will be written to setting out the areas of poor performance
- A meeting will be arranged with the Scheme employer to discuss the poor performance and to formulate a plan on how to address those areas
- Where a Scheme employer does not agree to a meeting or does not show improvement in line with action agreed during the meeting, a formal notice will be issued. This will detail the areas of poor performance identified, the steps taken to resolve those areas and that the additional costs will be recovered;
- The costs to be recovered will be clearly set out taking into account the time taken by the administering authority to resolve the specific area of poor performance; and
- Make the claim against the Scheme employer, giving reasons for doing so, in accordance with the Regulations.

Administering Authority poor performance will be reported to the Pension Fund Committee via the Pension Fund Consultative Group if applicable. Performance is monitored against the SLA and <u>Customer Charter</u>.

Review Process

The administration strategy will be reviewed every 3 years unless circumstances dictate more regular reviews are required. The current version of the administration strategy will be available on our website at the link below. Hard copies will be made available on request.

http://www.buckscc.gov.uk/media/133320/pension administration strategy char ging schedule.pdf

Buckinghamshire Pension Fund County Hall Aylesbury Buckinghamshire HP20 1UD 01296 383755 pensions@buckscc.gov.uk www.buckscc.gov.uk/pensions

Appendix A

Charging Schedule			
1	Failure to notify BCC of new starters by the 15 th of the month following the month payroll action was taken	£50 per occurrence	
2	Failure to notify BCC of a change in hours or a change in member's address by the 15 th of the month following the date where payroll action was taken	£50 per occurrence	
3	Failure to notify BCC of unpaid leave, maternity leave or strike breaks by the 15 th of the month following the month in which payroll action was taken	£50 per occurrence	
4	Failure to notify BCC of any member leaving by the 15 th of the month following the month in which the member left	£50 per occurrence	
5	Failure to notify BCC of any retirement within 3 weeks of the member's retirement date	£50 per occurrence	
6	Where as a result of the Employer's/Payroll Providers failure to notify BCC of a retirement interest becomes payable on any lump sum or death grant paid, BCC will recharge the total amount of interest to the Employer/Payroll Provider	Interest calculated in accordance with Regulation 81 of The LGPS Regulations 2013	
7	Failure to notify BCC of the death in service of a member within 10 working days of notification	£50 per occurrence	
8	Failure to pay over monthly contributions to BCC by the 19 th of the month following deduction of the contributions	Interest calculated in accordance with Regulation 71 of The LGPS Regulations 2013	
9	Failure to provide BCC with the annual year end return by 30 April	£50 per working day from 1 May to date return is received	
10	Failure to respond to requests for Year-end information to resolve queries within the prescribed time	£50 per occurrence	
11	Estimate requests in excess of two required in a rolling year	£10 per estimate plus VAT per additional request	
12	Other non-standard work	Charge dependant on time taken and Officer undertaking the work	

Notes to the Charging Schedule

- 1 Notifications of new starters must include all of the information detailed in the New Entrants to the Scheme section of the SLA.
- 2 Notifications of changes in hours and address must include all of the information detailed in the Changes section of the SLA.
- 3 Notification of any unpaid leave, maternity leave or strike breaks must include all of the information detailed in the Unpaid Leave section of the SLA.
- 4 Notifications of leavers must include all of the information required on the 'Notification of Employee Leaving Early form, detailed in the Leavers section of the SLA.
- 5 Notifications of retirements must include all of the information required on the 'Notification of Employee Leaving where Pension Benefits will be Paid' form, detailed in the Retirements section of the SLA.
- 6 Regulations 71 and 81of The LGPS Regulations 2013 states that interest must be calculated at one per cent above base rate on a day to day basis from the due date to the date of payment and compounded with threemonthly rests. If late payment of a lump sum or death grant occurs as a result of a failure by the scheme member to provide information to the pension team, the pension fund will be liable for the payment of any interest due.
- 7 Notification of a death in service must include all of the information required on the 'Notification of Employee Leaving where Pension Benefits will be paid' form, detailed in the Death in Service section of the SLA.
- 8 Requirements regarding payment of monthly contributions are set out in the Monthly Contributions section of the SLA.
- 9 Requirements regarding submission of the annual return are set out in the Year-end Return section of the SLA.

Late notifications will only be reported where the standards set out in the SLA have not been met as a result of the Scheme employer's failure to meet the required standards.